

# **Transportation**



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## Description

The Transportation Department has three divisions: Right-of-Way Management, Street, and Traffic Engineering.

The Right-of-Way Management Division manages the coordination of all projects within the public right-of-way to ensure all projects are reviewed, permitted, and inspected for quality assurance and conformity to procedures and standards associated with the Street Preservation Ordinance. The Division also provides vegetation encroachment and graffiti abatement code enforcement services. In addition, the Division manages the planning and implementation of the City's Utilities Undergrounding Program which removes overhead utility lines and relocates them underground, in accordance with the Utilities Undergrounding Master Plan and the Underground Utilities Procedural Ordinance. Finally, the Division manages the City's Urban Forestry Program, which includes the planning and policy of tree preservation, maintenance, and planting while also addressing risk management and emergency response to tree issues impacting public safety.

The Street Division is responsible for maintaining the City's street network, which includes maintenance and repair of street and alley surfaces, sidewalks, streetlights, traffic signals, traffic signs, pavement markings, guardrails, and other traffic safety devices. The Division assists property owners with sidewalk repairs by offering them the opportunity to participate in the 50/50 Cost-Share Program. In addition, the Division manages the City's graffiti and right-of-way weed abatement programs.

The Traffic Engineering Division manages the City's transportation network which provides the efficient movement of goods, services, and people. This includes evaluating and implementing capital and operational changes to improve traffic mobility and enhance safety for motorists, pedestrians, and cyclists. The Division coordinates its efforts with regional transportation agencies, such as San Diego Association of Governments (SANDAG), San Diego Metropolitan Transit System (MTS), and California Department of Transportation (Caltrans).

### ***The vision is:***

A world-class transportation network that improves quality of life for all

# Transportation

***The mission is:***

To effectively manage and enhance the City's transportation network

## Goals and Objectives

### **Goal 1: Ensure proper coordination of projects within the public right-of-way**

- Support the City's One Dig Strategy
- Ensure appropriate utilization of the City's Project Coordination System by all parties performing work within the public right-of-way

### **Goal 2: Improve the quality of the City's street network**

- Maintain an average pavement Overall Condition Index (OCI) of 70 or greater for the City's streets network
- Convert overhead utility lines to underground services
- Provide high quality maintenance of public right-of-way assets
- Improve the condition of the City's sidewalk network

### **Goal 3: Develop a balanced, multi-modal network to improve mobility**

- Increase opportunities for alternative modes of transportation
- Improve the safety for all modes of transportation
- Implement the Traffic Signal Communication Master Plan

### **Goal 4: Ensure excellence in customer service delivery**

- Provide exceptional customer service
- Foster a high performance culture with a motivated and innovative workforce
- Promote fiscal stability

## Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Number of overlay/slurry seal moratorium violations	0	1	0	0	0
Number of street miles repaired <sup>1</sup>	430	189	365	200	350
Square feet of street milled and paved by in-house crews	900,000	900,000	900,000	900,000	900,000
Miles of overhead utilities relocated underground <sup>2</sup>	15.0	0.3	15.0	12.7	15.0
Average number of working days to mitigate a reported sidewalk hazard	20	15	15	15	15
Average number of working days to abate graffiti in the right-of-way that has been reported	8	9	10	10	10
Average number of working days to repair a street light that has been reported <sup>3</sup>	45	74	90	120	100
Number of trees trimmed <sup>4</sup>	42,000	15,000	39,000	29,500	29,200
Number of trees planted <sup>5</sup>	N/A	589	2,700	2,400	2,336

## Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Initial response time to address emergency tree maintenance requests (working days) <sup>6</sup>	N/A	4	N/A	4	5
Average number of working days to repair a pothole that has been reported <sup>7</sup>	10	6	10	6	10
Square feet of sidewalks replaced/repaired <sup>8</sup>	170,000	111,107	170,000	137,000	170,000
Number of new and/or improved bike-friendly miles expanded	35	41	40	40	40
Number of traffic signal systems optimized <sup>9</sup>	12	4	12	12	12
Number of non-communicating intersections added to the communication network <sup>10</sup>	50	80	50	50	50
Percentage of Street service requests responded to within assigned time frames <sup>11</sup>	90%	67%	90%	69%	90%

1. The estimated mileage for Fiscal Year 2021 is lower than the target; vacancies, COVID-19 pandemic effect on staffing levels, increased cost of repair per mile and other unanticipated projects are impacting the number of miles repaired.
2. The Department has initiated several program improvements necessary to support an average of 15 miles per year, which is consistent with the annual surcharge revenues. Annual fluctuations are normal for a major infrastructure program. With over 50 additional miles in production, and a new electrical franchise agreement expected in the near future, the Department expects to ramp up the average annual miles in the next two fiscal years.
3. In Fiscal Year 2021, the Department experienced a vacancy rate of up to 50% for electrician positions. High volume of customer service requests, requirements for locating underground utilities and increase in construction have yielded longer response times for repairs. The Department continues to have a substantial backlog of more than 3,900 requests that have continued to impact repair times in Fiscal Year 2021.
4. The number of trees trimmed in Fiscal Year 2021 is projected to be lower than anticipated due to increased public safety-related tree removals, increased costs for trimming, and other as-needed tree maintenance activities.
5. In order to promote a healthy establishment period for newly planted trees, some of the designated funding for tree planting in Fiscal Year 2021 was used to water 400 new street trees. This reduces the original Fiscal Year 2021 target of planting 2,700 trees to 2,400. One-time funding for Fiscal Year 2021 tree planting is expected to be fully spent, reducing the Fiscal Year 2022 tree planting target to 2,336 street trees.
6. This measure combines initial response times for multiple priority tree maintenance issues. The highest priority is for fallen trees which the Department responds to in less than one day on average. Other priority tree issues, such as fallen or hanging limbs, may not require an immediate response as fallen trees do.
7. The number of days to repair a pothole that has been reported is lower than the target due to unseasonably dry weather.
8. Sidewalk replacement for Fiscal Year 2021 is lower than the target due to staffing shortages, project delays and expenditure freezes due to the COVID-19 pandemic. However, sidewalk slicing is higher than anticipated due to carry-forward funding from Fiscal Year 2020.
9. Due to pandemic-related health and safety orders, traffic volumes reduced considerably on major arterials starting in March 2020. The four systems optimized in Fiscal Year 2020 reflected the unusual condition of reduced traffic volumes. Work that was in progress to optimize systems based on regular levels of traffic was suspended and will be reactivated when conditions warrant.

## Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
10. The Department was very successful in Fiscal Year 2020 at completing the activation of intersections to the communication network. Building a communication network for a system of intersections can take more than a year, causing the number of intersections completing activation to fluctuate from year to year even when the work is ongoing.					
11. The Department has seen a significant increase in the number of service requests for potholes, street lights, graffiti, and sidewalk ramping since the implementation of the Get-it-Done application. The Department continues to receive approximately 60% more customer-generated service requests since the implementation of the Get-it-Done application, averaging approximately 4,000 requests received per month.					

# Transportation

## Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	661.86	442.61	446.86	4.25
Personnel Expenditures	\$ 65,259,272	\$ 43,608,089	\$ 46,313,965	\$ 2,705,876
Non-Personnel Expenditures	150,859,477	139,402,120	123,966,940	(15,435,180)
<b>Total Department Expenditures</b>	<b>\$ 216,118,749</b>	<b>\$ 183,010,209</b>	<b>\$ 170,280,905</b>	<b>\$ (12,729,304)</b>
<b>Total Department Revenue</b>	<b>\$ 130,755,550</b>	<b>\$ 112,460,948</b>	<b>\$ 129,401,881</b>	<b>\$ 16,940,933</b>

## General Fund

### Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Admin & Right-of-Way Coordination	\$ 4,788,816	\$ 5,206,045	\$ 10,077,712	\$ 4,871,667
Storm Water	52,708,099	-	-	-
Street	53,136,096	59,690,636	56,562,321	(3,128,315)
Traffic Engineering	9,705,000	10,373,168	10,693,461	320,293
<b>Total</b>	<b>\$ 120,338,010</b>	<b>\$ 75,269,849</b>	<b>\$ 77,333,494</b>	<b>\$ 2,063,645</b>

### Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Admin & Right-of-Way Coordination	21.77	19.77	36.77	17.00
Storm Water	209.25	0.00	0.00	0.00
Street	340.43	333.43	320.68	(12.75)
Traffic Engineering	68.25	67.25	67.25	0.00
<b>Total</b>	<b>639.70</b>	<b>420.45</b>	<b>424.70</b>	<b>4.25</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b>	0.00	\$ 2,330,678	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Dig Alert Requirements</b>	4.00	288,752	-
Addition of 2.00 Electricians and 2.00 Traffic Signal Technicians to support State-mandated Dig Alert activities.			
<b>Street Damage Fee Transfer</b>	0.00	200,000	-
Transfer to the Trench Cut Fees/Excavation Fees Fund to support street repairs.			
<b>Pay-In-Lieu of Annual Leave Adjustments</b>	0.00	98,587	-
Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			



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## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Code Compliance Supervisor</b> Addition of 0.25 Code Compliance Supervisor for ongoing support of code compliance activities.	0.25	29,267	-
<b>Non-Standard Hour Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	(61,466)	-
<b>Citywide Contracts Reduction of 2.6%</b> Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(327,503)	-
<b>Equipment Rate Reduction</b> Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(545,177)	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(626,707)	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	677,214	-
<b>One-Time Additions and Annualizations</b> Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	-	2,531,233
<b>TransNet Revenue</b> Addition of revenue to reflect revised TransNet revenue projections from the San Diego Association of Governments.	0.00	-	1,262,400
<b>Revised Qualified Energy Conservation Bond Revenue</b> Adjustment to reflect revised revenue projections related to Qualified Energy Conservation Bonds.	0.00	-	(32,362)
<b>Total</b>	<b>4.25</b>	<b>\$ 2,063,645</b>	<b>\$ 3,761,271</b>

## Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 37,515,238	\$ 24,645,322	\$ 25,212,979	\$ 567,657
Fringe Benefits	25,158,897	16,185,035	18,303,196	2,118,161
<b>PERSONNEL SUBTOTAL</b>	<b>62,674,135</b>	<b>40,830,357</b>	<b>43,516,175</b>	<b>2,685,818</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 2,570,528	\$ 5,725,661	\$ 5,690,531	\$ (35,130)
Contracts	40,161,383	14,639,300	14,414,983	(224,317)
Information Technology	3,250,932	2,866,752	3,589,728	722,976
Energy and Utilities	7,380,866	6,623,179	5,813,612	(809,567)
Other	85,804	101,700	102,600	900
Transfers Out	590,291	100,000	300,000	200,000
Capital Expenditures	266,476	145,500	105,500	(40,000)

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## Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Debt	3,357,597	4,237,400	3,800,365	(437,035)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>57,663,876</b>	<b>34,439,492</b>	<b>33,817,319</b>	<b>(622,173)</b>
<b>Total</b>	<b>\$ 120,338,010</b>	<b>\$ 75,269,849</b>	<b>\$ 77,333,494</b>	<b>\$ 2,063,645</b>

## Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 22,077,657	\$ 20,199,891	\$ 20,184,893	(14,998)
Fines Forfeitures and Penalties	3,610,615	98,000	100,250	2,250
Licenses and Permits	150,282	94,482	94,482	-
Other Revenue	687,456	622,000	637,750	15,750
Rev from Other Agencies	1,198,663	198,812	227,450	28,638
Transfers In	39,214,314	35,635,047	39,364,678	3,729,631
<b>Total</b>	<b>\$ 66,938,988</b>	<b>\$ 56,848,232</b>	<b>\$ 60,609,503</b>	<b>\$ 3,761,271</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000011	Account Clerk	4.00	2.00	2.00	\$ 33,613 - 40,456	\$ 80,912
20000012	Administrative Aide 1	0.00	0.00	1.00	39,458 - 47,528	39,458
20000024	Administrative Aide 2	5.00	5.00	5.00	45,448 - 54,766	257,406
20001140	Assistant Department Director	1.00	1.00	1.00	63,128 - 239,138	153,462
20001202	Assistant Deputy Director	1.00	0.00	0.00	50,128 - 184,330	-
20000070	Assistant Engineer-Civil	23.00	19.00	19.00	61,755 - 74,402	1,307,657
20000116	Assistant Engineer-Traffic	34.00	33.00	33.00	61,755 - 74,402	2,294,737
20000143	Associate Engineer-Civil	16.00	8.00	9.00	71,094 - 85,862	767,935
20000167	Associate Engineer-Traffic	13.00	13.00	13.00	71,094 - 85,862	1,076,795
20000119	Associate Management Analyst	4.00	2.00	3.00	57,699 - 69,722	172,508
20000162	Associate Planner	11.00	1.00	1.00	69,950 - 84,531	84,531
20000655	Biologist 2	5.00	0.00	0.00	65,915 - 80,184	-
20000236	Cement Finisher	25.00	22.00	22.00	53,602 - 64,230	1,381,293
20000539	Clerical Assistant 2	3.00	2.00	1.00	31,928 - 38,480	38,480
20000306	Code Compliance Officer	9.75	4.75	4.00	39,728 - 47,798	177,005
20000307	Code Compliance Supervisor	1.00	0.00	1.00	45,760 - 54,766	46,883
20001101	Department Director	1.00	1.00	1.00	63,128 - 239,138	192,067
20001168	Deputy Director	4.00	4.00	4.00	50,128 - 184,330	558,024
20000105	Development Project Manager 3	1.00	0.00	0.00	81,952 - 99,070	-
20000408	Electrician	15.00	15.00	17.00	50,253 - 60,341	959,417
20000413	Electrician Supervisor	2.00	2.00	2.00	57,304 - 69,306	138,612
20000434	Electronics Technician	1.00	1.00	1.00	50,253 - 60,341	60,341
20000426	Equipment Operator 1	9.00	2.00	2.00	40,227 - 48,152	86,547
20000429	Equipment Operator 1	2.00	0.00	0.00	40,227 - 48,152	-
20000430	Equipment Operator 2	22.00	18.00	18.00	44,138 - 52,770	907,060
20000436	Equipment Operator 3	6.00	3.00	3.00	46,051 - 55,141	162,666
20000418	Equipment Technician 1	5.00	0.00	0.00	38,418 - 46,030	-
20000423	Equipment Technician 2	4.00	0.00	0.00	42,162 - 50,253	-

# Transportation

## Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000924	Executive Assistant	1.00	1.00	1.00	46,467 - 56,202	56,202
20000461	Field Representative	2.00	0.00	0.00	34,486 - 41,538	-
21000432	Geographic Info Systems Analyst 2	0.00	1.00	1.00	57,699 - 69,722	57,699
21000433	Geographic Info Systems Analyst 3	0.00	1.00	1.00	63,336 - 76,586	73,893
20000502	Heavy Truck Driver 1	10.00	10.00	10.00	38,646 - 46,051	433,069
20000501	Heavy Truck Driver 2	47.00	35.00	35.00	40,102 - 48,339	1,614,330
20000503	Horticulturist	3.00	3.00	3.00	56,618 - 68,453	203,671
20000290	Information Systems Analyst 2	1.00	1.00	1.00	57,699 - 69,722	67,884
20000293	Information Systems Analyst 3	2.00	1.00	1.00	63,336 - 76,586	76,586
20000998	Information Systems Analyst 4	1.00	1.00	1.00	71,240 - 86,320	86,320
90000552	Junior Engineer-Civil-Hourly	0.75	0.75	0.75	53,352 - 64,605	40,014
90001073	Management Intern-Hourly	5.25	2.00	2.00	30,160 - 31,200	60,320
20000658	Motor Sweeper Operator	17.00	0.00	0.00	43,202 - 51,750	-
20000646	Motor Sweeper Supervisor	2.00	0.00	0.00	49,691 - 59,530	-
20000672	Parking Enforcement Officer 1	10.00	0.00	0.00	39,936 - 48,006	-
20000663	Parking Enforcement Officer 2	1.00	0.00	0.00	43,805 - 52,770	-
20000670	Parking Enforcement Supervisor	1.00	0.00	0.00	50,690 - 60,902	-
20000680	Payroll Specialist 2	4.00	2.00	2.00	40,726 - 49,171	93,231
20000701	Plant Process Control Electrician	4.00	1.00	1.00	66,435 - 79,768	66,435
20000703	Plant Process Control Supervisor	1.00	0.00	0.00	72,218 - 87,360	-
20000743	Principal Engineering Aide	5.00	4.00	3.00	53,352 - 64,605	185,370
20001054	Principal Utility Supervisor	1.00	1.00	1.00	55,494 - 67,059	55,494
20001222	Program Manager	8.00	4.00	4.00	50,128 - 184,330	458,848
20000760	Project Assistant	1.00	0.00	0.00	61,755 - 74,402	-
20000761	Project Officer 1	1.00	0.00	0.00	71,094 - 85,862	-
20000763	Project Officer 2	1.00	0.00	0.00	81,952 - 99,070	-
20000783	Public Information Clerk	1.00	0.00	0.00	33,613 - 40,456	-
20000776	Public Works Dispatcher	9.50	9.50	9.50	38,168 - 45,989	436,463
90000776	Public Works Dispatcher-Hourly	2.18	2.18	2.18	38,168 - 45,989	83,206
20000777	Public Works Dispatch Supervisor	1.00	1.00	1.00	43,826 - 52,894	52,894
20001050	Public Works Superintendent	6.00	4.00	4.00	74,714 - 90,210	359,341
20001032	Public Works Supervisor	22.00	16.00	16.00	52,853 - 63,981	1,007,483
20001042	Safety and Training Manager	1.00	1.00	1.00	71,240 - 86,320	86,320
20000885	Senior Civil Engineer	7.00	3.00	3.00	81,952 - 99,070	297,210
20000927	Senior Clerk/Typist	2.00	1.00	1.00	38,480 - 46,426	44,801
20000900	Senior Engineering Aide	2.00	1.00	1.00	47,403 - 57,304	57,304

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## Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000015	Senior Management Analyst	5.00	4.00	4.00	63,336 - 76,586	297,068
20000918	Senior Planner	7.00	0.00	0.00	80,579 - 97,427	-
20000926	Senior Traffic Engineer	7.00	7.00	7.00	81,952 - 99,070	680,426
20000942	Sign Painter	2.00	2.00	2.00	45,344 - 54,184	98,444
21000400	Storm Water Compliance Manager	3.00	0.00	0.00	77,875 - 94,474	-
21000182	Storm Water Environmental Specialist	2.00	0.00	0.00	76,086 - 92,123	-
21000375	Storm Water Inspector II	8.00	0.00	0.00	58,760 - 71,240	-
21000402	Storm Water Inspector III	2.00	0.00	0.00	64,730 - 78,437	-
90000964	Student Engineer- Hourly	3.27	3.27	3.27	30,160 - 34,154	98,623
20000970	Supervising Management Analyst	3.00	2.00	2.00	71,240 - 86,320	171,550
21000401	Supervising Storm Water Inspector	2.00	0.00	0.00	71,157 - 86,299	-
20001029	Traffic Signal Supervisor	3.00	3.00	3.00	65,957 - 79,830	236,714
20001031	Traffic Signal Technician 2	18.00	18.00	20.00	57,803 - 69,389	1,217,822
20000659	Traffic Striper Operator	4.00	4.00	4.00	43,202 - 51,750	205,189
20001038	Tree Maintenance Crewleader	2.00	2.00	2.00	39,021 - 46,488	92,976
20001039	Tree Trimmer	3.00	4.00	4.00	37,294 - 44,408	163,404
20001044	Utility Supervisor	2.00	0.00	0.00	46,384 - 55,453	-
20001051	Utility Worker 1	79.00	56.00	56.00	32,573 - 38,730	2,021,723
20001053	Utility Worker 2	64.00	44.00	44.00	35,568 - 42,328	1,838,577
20001058	Welder	1.00	0.00	0.00	47,341 - 56,763	-
20000756	Word Processing Operator	8.00	5.00	4.00	33,613 - 40,456	157,265
	Bilingual - Regular					7,280
	Budgeted Personnel					(1,695,555)
	Expenditure Savings					
	Electrician Cert Pay					12,068
	Infrastructure In-Training Pay					138,148
	Infrastructure Registration Pay					434,335
	Night Shift Pay					9,034
	Overtime Budgeted					1,314,791
	Reg Pay For Engineers					407,191
	Sick Leave - Hourly					5,811
	Standby Pay					12,507
	Termination Pay Annual Leave					54,675
	Vacation Pay In Lieu					234,729
<b>FTE, Salaries, and Wages Subtotal</b>		<b>639.70</b>	<b>420.45</b>	<b>424.70</b>		<b>\$ 25,212,979</b>

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 92,211	\$ 53,101	\$ 51,127	\$ (1,974)
Flexible Benefits	6,409,792	4,302,194	4,895,709	593,515
Insurance	1,289	-	-	-

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	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Long-Term Disability	-	77,027	94,619	17,592
Medicare	555,787	333,437	336,178	2,741
Other	48,148	-	-	-
Other Post-Employment Benefits	3,607,703	2,359,875	2,362,838	2,963
Retiree Medical Trust	49,785	31,911	34,292	2,381
Retirement 401 Plan	33,190	23,903	20,811	(3,092)
Retirement ADC	9,800,591	6,453,013	7,631,168	1,178,155
Retirement DROP	98,346	75,301	71,295	(4,006)
Risk Management Administration	696,245	397,125	409,260	12,135
Supplemental Pension Savings Plan	2,488,246	1,562,800	1,644,448	81,648
Unemployment Insurance	51,971	34,181	34,306	125
Workers' Compensation	1,225,593	481,167	717,145	235,978
<b>Fringe Benefits Subtotal</b>	<b>\$ 25,158,897</b>	<b>\$ 16,185,035</b>	<b>\$ 18,303,196</b>	<b>\$ 2,118,161</b>
<b>Total Personnel Expenditures</b>			<b>\$ 43,516,175</b>	

## Underground Surcharge Fund

### Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Admin & Right-of-Way Coordination	\$ 95,780,739	\$ 107,740,360	\$ 92,947,411	\$ (14,792,949)
<b>Total</b>	<b>\$ 95,780,739</b>	<b>\$ 107,740,360</b>	<b>\$ 92,947,411</b>	<b>\$ (14,792,949)</b>

### Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Admin & Right-of-Way Coordination	22.16	22.16	22.16	0.00
<b>Total</b>	<b>22.16</b>	<b>22.16</b>	<b>22.16</b>	<b>0.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b>	0.00	\$ 396,735	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Salary and Benefit Adjustments</b>	0.00	12,531	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
<b>Support for Information Technology</b>	0.00	95,258	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			

# Transportation

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Pay-In-Lieu of Annual Leave Adjustments</b>	0.00	6,760	-
Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			
<b>Non-Standard Hour Personnel Funding</b>	0.00	767	-
Funding allocated according to a zero-based annual review of hourly funding requirements.			
<b>One-Time Additions and Annualizations</b>	0.00	(15,305,000)	(9,084,570)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
<b>Revised Revenue</b>	0.00	-	20,684,232
Adjustment to reflect revised revenue projections from San Diego Gas & Electric Franchise Fees.			
<b>Revised Revenue</b>	0.00	-	1,580,000
Adjustment to reflect revised revenue projections.			
<b>Total</b>	<b>0.00</b>	<b>\$ (14,792,949)</b>	<b>\$ 13,179,662</b>

## Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
<b>PERSONNEL</b>				
Personnel Cost	\$ 1,621,865	\$ 1,741,183	\$ 1,738,019	\$ (3,164)
Fringe Benefits	963,273	1,036,549	1,059,771	23,222
<b>PERSONNEL SUBTOTAL</b>	<b>2,585,138</b>	<b>2,777,732</b>	<b>2,797,790</b>	<b>20,058</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 21,423	\$ 22,200	\$ 22,200	\$ -
Contracts	20,338,188	69,661,042	54,739,654	(14,921,388)
Information Technology	117,964	266,386	361,644	95,258
Energy and Utilities	9,610	9,000	9,623	623
Other	72,708,416	35,004,000	35,016,500	12,500
<b>NON-PERSONNEL SUBTOTAL</b>	<b>93,195,601</b>	<b>104,962,628</b>	<b>90,149,621</b>	<b>(14,813,007)</b>
<b>Total</b>	<b>\$ 95,780,739</b>	<b>\$ 107,740,360</b>	<b>\$ 92,947,411</b>	<b>\$ (14,792,949)</b>

## Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Other Local Taxes	\$ 58,611,267	\$ 54,192,716	\$ 65,792,378	\$ 11,599,662
Other Revenue	1,070,404	100,000	-	(100,000)
Rev from Money and Prop	4,130,697	1,320,000	3,000,000	1,680,000
Transfers In	4,194	-	-	-
<b>Total</b>	<b>\$ 63,816,562</b>	<b>\$ 55,612,716</b>	<b>\$ 68,792,378</b>	<b>\$ 13,179,662</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
<b>FTE, Salaries, and Wages</b>						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$ 45,448 - 54,766	\$ 52,209
20001202	Assistant Deputy Director	0.00	1.00	1.00	50,128 - 184,330	131,602
20000070	Assistant Engineer-Civil	7.00	7.00	7.00	61,755 - 74,402	466,727

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## Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000143	Associate Engineer-Civil	3.00	3.00	3.00	71,094 - 85,862	254,581
20000162	Associate Planner	1.00	1.00	1.00	69,950 - 84,531	83,263
20000290	Information Systems Analyst 2	1.00	1.00	1.00	57,699 - 69,722	69,722
90000551	Junior Engineer-Civil-Hourly	0.00	0.58	0.58	53,352 - 64,605	30,944
90000552	Junior Engineer-Civil-Hourly	0.58	0.00	0.00	53,352 - 64,605	-
20000743	Principal Engineering Aide	1.00	1.00	1.00	53,352 - 64,605	64,605
20001222	Program Manager	1.00	0.00	0.00	50,128 - 184,330	-
20000760	Project Assistant	2.00	2.00	3.00	61,755 - 74,402	205,122
20000761	Project Officer 1	1.00	1.00	1.00	71,094 - 85,862	71,094
20000783	Public Information Clerk	1.00	1.00	0.00	33,613 - 40,456	-
20000885	Senior Civil Engineer	1.00	1.00	1.00	81,952 - 99,070	95,107
20000918	Senior Planner	1.00	1.00	1.00	80,579 - 97,427	95,966
90000964	Student Engineer- Hourly	0.58	0.58	0.58	30,160 - 34,154	17,493
	Budgeted Personnel					(61,755)
	Expenditure Savings					
	Infrastructure In-Training Pay					5,952
	Infrastructure Registration Pay					68,969
	Overtime Budgeted					15,000
	Reg Pay For Engineers					64,658
	Vacation Pay In Lieu					6,760
<b>FTE, Salaries, and Wages Subtotal</b>		<b>22.16</b>	<b>22.16</b>	<b>22.16</b>	<b>\$</b>	<b>1,738,019</b>

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
<b>Fringe Benefits</b>				
Employee Offset Savings	\$ 7,854	\$ 7,516	\$ 6,772	\$ (744)
Flexible Benefits	234,925	260,639	247,833	(12,806)
Long-Term Disability	-	5,506	6,609	1,103
Medicare	24,910	25,030	24,884	(146)
Other Post-Employment Benefits	125,385	125,860	124,360	(1,500)
Retiree Medical Trust	2,648	2,851	3,004	153
Retirement ADC	407,503	439,501	469,971	30,470
Risk Management Administration	24,224	21,180	21,540	360
Supplemental Pension Savings Plan	127,057	138,818	141,673	2,855
Unemployment Insurance	2,374	2,447	2,399	(48)
Workers' Compensation	6,391	7,201	10,726	3,525
<b>Fringe Benefits Subtotal</b>	<b>\$ 963,273</b>	<b>\$ 1,036,549</b>	<b>\$ 1,059,771</b>	<b>\$ 23,222</b>
<b>Total Personnel Expenditures</b>			<b>\$ 2,797,790</b>	

# Transportation

## Revenue and Expense Statement (Non-General Fund)

Underground Surcharge Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 181,392,889	\$ 149,428,711	\$ 125,066,823
Continuing Appropriation - CIP	17,569,139	16,728,143	24,351,453
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 198,962,028</b>	<b>\$ 166,156,855</b>	<b>\$ 149,418,276</b>
REVENUE			
Other Local Taxes	\$ 63,611,267	\$ 54,192,716	\$ 65,792,378
Other Revenue	1,070,404	100,000	-
Revenue from Use of Money and Property	4,130,697	1,320,000	3,000,000
Transfers In	4,194	-	-
<b>TOTAL REVENUE</b>	<b>\$ 68,816,562</b>	<b>\$ 55,612,716</b>	<b>\$ 68,792,378</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 267,778,590</b>	<b>\$ 221,769,571</b>	<b>\$ 218,210,654</b>
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 5,000,000	\$ 10,000,000	\$ 5,000,000
<b>TOTAL CIP EXPENSE</b>	<b>\$ 5,000,000</b>	<b>\$ 10,000,000</b>	<b>\$ 5,000,000</b>
OPERATING EXPENSE			
Personnel Expenses	\$ 1,621,865	\$ 1,741,183	\$ 1,738,019
Fringe Benefits	963,273	1,036,549	1,059,771
Supplies	21,423	22,200	22,200
Contracts	20,338,188	69,661,042	54,739,654
Information Technology	117,964	266,386	361,644
Energy and Utilities	9,610	9,000	9,623
Other Expenses	72,708,416	35,004,000	35,016,500
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 95,780,739</b>	<b>\$ 107,740,360</b>	<b>\$ 92,947,411</b>
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 840,996	-	-
<b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>	<b>\$ 840,996</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL EXPENSE</b>	<b>\$ 101,621,735</b>	<b>\$ 117,740,360</b>	<b>\$ 97,947,411</b>
RESERVES			
Continuing Appropriation - CIP	\$ 16,728,143	\$ 16,728,143	\$ 24,351,453
<b>TOTAL RESERVES</b>	<b>\$ 16,728,143</b>	<b>\$ 16,728,143</b>	<b>\$ 24,351,453</b>
<b>BALANCE</b>	<b>\$ 149,428,712</b>	<b>\$ 87,301,068</b>	<b>\$ 95,911,790</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 267,778,590</b>	<b>\$ 221,769,571</b>	<b>\$ 218,210,654</b>

\* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

\*\* Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.